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Several defining qualities shine through in Carnegie’s history: the consistent excellence of the research; the institution’s unusual ability to stay young as it grew in age by regularly reinventing itself to stay ahead of the tide of change in the world; and a determination that its work should produce real change in the real world.

The most recent reinvention was the announcement of our *Global Vision* of 2007, a plan to create the world’s first global think tank. Today, with a thriving network of locally staffed centers in Europe, Asia, the Middle East, and America, the institution is on its way to achieving that ambitious goal.

Those of us, past and present, who have had the great fortune to serve this extraordinary institution can look forward to our second century with a real sense of accomplishment and with the expectation of notable contributions to a more peaceful world yet to come.

Jessica T. Mathews
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